CLAN MACLEAN INTERNATIONAL ASSOCIATION

MINUTES of the 2013 Annual General Meeting of Clan Maclean International Association held online

Present	Nigel Alington Bob McLean Ian MacLean Alan McLean	_	President, Clan Maclean International Association (in the chair) Vice-President, Clan Maclean International Association Immediate Past President and Hon. Vice President, Clan Maclean International Association President, Clan Maclean Association of France
	Allan Maclean of		
	Dochgarroch	_	President, Clan Maclean Association
	George MacLean	_	President, Clan Maclean Atlantic Canada
	Ian McLean		President, Clan Maclean Association of New Zealand Inc.
	Jim McClean	-	President, Clan Maclean Association, Pacific North-West, USA
	Les McLean	-	President, Clan Maclean Association in New South Wales, Australia
	Nicolas Maclean of		
	Pennycross	-	President, Clan Maclean Association of England and Wales
	Fr Patrick Maclean	-	
	Peter MacLean	-	
	Stuart McLean Mark Myers	_	·····, ····,
	Alasdair White	-	President, MacleanNet

1.0 Commencement

1.1. The Meeting commenced on 13 June 2013.

2.0 Roll-call of participants

2.1. In addition to the President, Vice-President and Immediate Past President of the International Association, the Presidents of all the national/regional Associations and of MacleanNet participated in this Meeting.

3.0 Minutes of the 2012 Meeting

- 3.1. The Minutes of the 2012 Meeting, which had previously been circulated for approval, were noted.
- 3.2. Matters arising from these Minutes were discussed under separate agenda items (see below).

4.0 Election of Officers

- 4.1. At the 2012 Annual General Meeting Nigel Alington and Bob McLean had been elected President and Vice President of the Association respectively, each for terms of five years, subject (in accordance with the Association's Constitution) to re-election at each intervening Annual General Meeting.
- 4.2. Both were duly re-elected at this Meeting.

5.0 **President's report**

5.1. The President submitted his report on the past 12 months. A copy is attached as Annex I to these Minutes. The President subsequently reported that Sarah Barrett, who is Robin Maclean of Ardgour's youngest sister, had agreed to be the national contact for Switzerland.

6.0 **Reports from Associations**

- 6.1. Reports from each Association were delivered. These are reproduced in Annex II to these Minutes.
- 6.2. The President commented that it was clear that all Associations continue to be highly active. He congratulated and thanked everyone concerned for all the time and effort that goes into organising Association affairs. He hoped that everyone could learn from each other in this respect, even if geographical or other differences mean that not all ideas are transferable.
- 6.3. All Associations seem to be financially sound. Membership numbers remain stable. A comparison of these numbers between last year and this year is shown below.

Association		Memb	pers
Association		2012	2013
United Kingdom	Scotland	1,300	619
(but see below)	England and Wales	57	45
		1,357	664
France		40	46
USA	Clan Gillean USA	N/K	328
	California	110	100+
	Pacific North-West	203	205
		313 + ?	633
Atlantic Canada		113	128
Australia	New South Wales	240	240
	CMA in Australia	150	234
	Western Australia	75	72
		465	546
New Zealand		79	98
Total		2,367	2,115

Note

The comparisons for the United Kingdom, and thus the total, are misleading.

In Scotland's case, last year's number included everyone on the database of members, although in practice the Association had lost touch with many of these. The Association is currently trying to establish better numbers. The 2013 figure shown above is the average of its maximum and minimum numbers.

In the case of England and Wales, last year's number included members who were in arrears with their subscriptions; the fully paid-up number was 41. The 2013 number includes only fully paid-up members.

- 6.4. Succession was identified as a problem by some Presidents, notably those of New Zealand and England and Wales. Others (but not all) expressed concern about the difficulties of attracting members willing or able to take on the responsibilities of organising events and managing the affairs of the Association.
- 6.5. The President suggested that this was neither new nor unique to our Associations. He believed that we should recognise that members with young families or careers to establish do not have the time to devote to Clan affairs. An active interest in the Clan is generally something that comes to people later in life. He remained firmly optimistic about the future of the Associations. He did however urge all Associations to continue the effort of attracting new members, if only to increase the size of the pool from which help can be drawn.

7.0 New BattleAxe magazine

- 7.1. Ian's report on the status of the work going on to establish the new magazine was distributed on 10th December. A copy is attached as Annex III to these Minutes. Since then some, but not all, of the quotations that were requested for the printing and distribution of the magazine had arrived. It should be noted that it was subsequently decided that Rewa would not obtain quotations from South-East Asia, as it was felt that we could not exert the necessary quality control over printers in that region. Also, Ian later asked the Presidents of the US Associations if they knew of printers who might be interested in quoting.
- 7.2. The President suggested that this whole process needed to be accelerated if we are to produce a magazine in 2014. He undertook to write separately to all Associations in this connection, outside this Meeting.

8.0 Duart Castle Restoration Fund

- 8.1. The President reported that, following the International Gathering on Mull last year, there had been extensive debate during the rest of the year, mainly involving himself, the Chief and Malcolm, about how the Appeal should be structured and organised. The main issue had been whether or not the Appeal should or could be structured as a charity. Both he and the Chief had consulted lawyers on this question and had received conflicting advice. This remained unresolved. Earlier this year, however, it had been learned that Historic Scotland was going to be given substantial funds for the protection of Scotland's heritage. The focus of the Chief's efforts had therefore switched to the task of applying to Historic Scotland for a major grant. This had been highly successful. In September 2013 Historic Scotland had awarded a grant of £500,000 towards the repair of Duart Castle, which was considerably more than had been expected.
- 8.2. The total cost of repairs is however currently estimated to be around £1,200,000, leaving a considerable balance to be raised by the Clan. The focus in 2014 will therefore switch back to setting up and launching an appeal. This will not, for the time being at least, be set up as a charity. The charitable route, while being desirable in order to facilitate fund-raising, poses certain problems which so far it has not proved possible to overcome. The Appeal Fund is therefore being established as a non-charitable fund. A Board and an administrator are now being sought.

9.0 The <u>www.maclean.org</u> website

9.1. Allan withdrew this item from the agenda.

10.0 Clan Maclean Heritage Trust

- 10.1. Alan had been proposing to take the opportunity of this Meeting to encourage everyone to support the Trust. In view of time constraints the President withdrew this item from the agenda and invited Alan to pursue this outside the meeting if he wished.
- 10.2. The President and Alan declared an interest, as they are both Trustees of the Heritage Trust. The President did however join Alan in urging everyone to support the Trust, particularly by encouraging Association members to become Friends of the Trust. He also suggested that Associations might consider donating to the Trust (and/or to the Duart Castle Restoration Appeal) part of any surpluses that they achieve, as England and Wales does and Clan Gillean has done in the past.

11.0 CMIA Constitution

11.1. The President withdrew this item from the agenda.

12.0 Any other business

12.1. There was no other business.

13.0 Conclusion

13.1. The Meeting concluded on 31st December 2013.

President's Report

Introduction

In this Report I report on the 12 months since I was elected President of Clan Maclean International Association (CMIA) at the Annual General Meeting of the Association held in June 2012 during the International Gathering on Mull.

Changes to the Council

There were the following changes to the composition of the Council during the year:

- In September 2012 Mark Myers succeeded Jeff MacLean as President of Clan Maclean Association, California Branch
- In December 2012 Stuart McLean succeeded Gordon McLean as President of Clan Maclean Association in Australia
- In January 2013 Rev. Fr. Patrick Maclean succeeded Bob McLean as President of Clan Gillean USA

Accordingly Mark, Stuart and Patrick joined the Council, while Jeff and Gordon stepped down. Bob remains on the Council as Vice President.

We were saddened by the death of our Honorary Vice-President, Lt-Col Donald MacLean, in September 2012. Donald was, with Donald H. Maclean, one of the co-founders of CMIA and established its Constitution. He was President of CMIA for five years, from 2003 until 2007. I represented CMIA at his funeral in West Kilbride.

Webpage

The changes to the CMIA webpage within www.maclean.org agreed at last year's meeting were duly implemented. An RSS feed to this page has since been added.

National Contacts

Following the agreement at last year's AGM to the appointment of National Contacts in countries where there was no local Association, Fiona White in Belgium and Percy Maclean in Germany have now kindly agreed to take on this role in their respective countries. A response from Switzerland is awaited.

During the year I was also contacted by Macleans in Argentina, Chile and Peru, all of whom expressed interest in a closer involvement in the Maclean network. I hope that these contacts may lead to the appointment of National Contacts in these countries in due course. There are already Facebook groups of Macleans in Argentina (99 members) and Chile (161 members).

I visited Sweden at the end of July. Although that visit was under the aegis of the Clan Maclean Association of England and Wales, which tries to make an overseas trip every year, I took the opportunity to arrange two lunches for local Macleans, one at Svaneholm Castle (the former residence of Baron Rutger Maclean) in southern Sweden, near Malmö, and one in Stockholm. More than 20 people attended each lunch. I hope that this may result in a possible National Contact being identified. The Swedes have already established a Facebook group (54 members).

In some of these countries the long-term hope is the establishment of fully-fledged Associations.

BattleAxe magazine

Ian Maclean will report on the position regarding the new magazine under agenda item 6.

Duart Castle Restoration Fund

I shall report under agenda item 7 on the current position regarding the repairs needed to Duart Castle and the launch of an appeal for the necessary funds.

Nigel Alington President

6th November 2013

Reports from the Associations

Scotland

We had our Annual General Meeting on 9th November, prior to our Annual Gathering. The Gathering was a very happy occasion and was attended by about 90 clans people, including the Chief. He was presented with a beautiful leather and tartan bound volume, containing the signed attendance sheets from the 2012 Centenary Gathering, along with an index of names, and a list of those who had contributed to the Duart Centenary Gates Appeal.

Office bearers

I was elected as President in 2009 for the usual five year term.

Our new Correspondence Secretary, Helen MacLean Blackburn, was taken seriously ill in March, but is now much recovered and able to take up her position as 'first contact' with the Association. Two new members of Council were elected, which now has 17 members.

Membership

We have 1215 names on our membership database, many of whom we have lost contact with. In reality we have 792 'active' members [375 in UK and 417 non-UK], but this number may be reduced following a 'reply form' sent out with our most recent mailing.

Events

In the past year our Association activities have been: the Annual Gathering in November, the Laying of a wreath at Culloden, the Reception at the Western Isles Hotel at Tobermory, the Maclean tent at the Tobermory Games, and a table at the Clan Village at the Inverness Games; along with two Council meetings.

Associated Highland Clans and Associations

The Clan Maclean Association has enrolled as a founder member of this umbrella group, which is free from Scottish Government interference. It is specifically for Highland clans, and not for Lowland families or Border clans. Among other projects, it has taken on responsibility for arranging the Clan Village at the annual Inverness Games.

Magazine/Newsletter

For a second year we have produced an eight page newsletter to keep our members in touch with clan news. If there is no Battleaxe magazine this Spring, we will probably produce a Magazine of our own, as we did in 2011.

Website

The CMA will be up-dating its part of the maclean.org website soon. The AGM expressed yet again its disappointment that the maclean.org website does not open with a picture and message from the Chief.

Finances

Our finances took a knocking in the last financial year, as we expended much of our reserves [built up from surpluses at previous International Gatherings] on the celebratory fireworks at Duart Castle in 2012. The result is that we will need to be very cautious about the costs involved in printing and mailing the next newsletter/magazine.

Future events

2014 has been designated by the Scottish Government as another 'Year of Homecoming', and the CMA will be running a tent at the Clan Village at Bannockburn 28/29/30 June. The Chief has also invited the Clan to a small Gathering at Duart on 26th July [two days after the Tobermory Games] to which all are welcome. We will also be involved in some other 'Homecoming' events.

Allan Maclean of Dochgarroch President

England and Wales

Organization

Patron: Elizabeth, Lady Maclean President: Nicolas Maclean of Pennycross CMG (elected until October 2016) Vice President and acting Hon. Treasurer: Nigel Alington LVO Hon. Secretary: Alison Tottenham (since October 2013, in succession to Helen Bailey) Honorary Vice-President: Mary Wilson

Territorial scope

CMA E&W covers all of England and Wales, but with its main focus on the Greater London Area. Members and guests from many parts of Britain, and sometimes from Scotland, France and Belgium, attend events.

Membership

Currently 67 full Members (of which 26 are in arrears with their subscriptions) and 4 paid-up Associate Members. There are also 77 other Macleans and 42 "Friends of Macleans" on our mailing list. Associate Members cannot vote or hold office or attend the AGM or any EGMs but want to come regularly to CMA E&W events. "Friends of Macleans" attend our dinners intermittently and by doing so help us to lower our break-even point for events and generate a surplus, part of which can be transferred to the Clan Maclean Heritage Trust and the Duart Castle Restoration Appeal. It also helps to achieve large audiences for big-name speakers.

In several recent years the Burns Supper has been opened to Members of The Stewart Society of London, whose annual dinner is open to CMA E&W Members and attended regularly by the President and his wife and sometimes by the Vice-President.

Activities in 2013

(a) 1st February – Burns Supper

Over 100 people attended the supper at the Caledonian Club, including the Chief and Lady Maclean, and our Patron Elizabeth Lady Maclean, as well as David Dunham giving the Address to the Haggis, Field Marshal Lord Guthrie of Craigiebank proposing the Toast to the Immortal Memory, Jamie Stewart, Chairman of The Stewart Society in London, proposing the Toast to the Lassies and the writer and broadcaster Leslie Downer responding. Our piper, Rod McFadyen, David Dunham on the melodeon and James Arber on the guitar, plus all attendees for the Skye Boat Song and Auld Lang Syne, ensured a rousing musical component to the evening.

(b) $26^{th}-30^{th}$ July – CMA E&W trip to Sweden

Nigel Alington organised a most successful visit to Sweden, supported by Nicolas Maclean, in order to explore the rich Clan Maclean history in Sweden and to connect with Swedish Macleans, some of whose roots in Scandinavia go back as far as 1612. As well as Alison Tottenham and Qamar Maclean from CMA E&W, we were delighted that Judge Sandy McLean from California joined the trip.

Starting with a visit to the castle in Southern Sweden of Baron Rutger Maclean, the enlightened 18th century agricultural reformer, commemorated on a number of medals and in portraits, we flew to Stockholm for a second reunion with Swedish Macleans, picnicking and visiting museums, country houses, the headquarters of the Royal Lifeguards and churches with Maclean connections, as well as admiring Maclean coats of arms in the House of Nobility. Other highlights included dinner beside a lake (next to the country house of one of the ABBA) as guests of Swedish MacLaines and our visit to Brunneby Manor, whose 87-year old chatelaine hosted lunch for 5 visiting and 9 local Macleans. Contact was made with nearly 60 Swedish Macleans, who have now launched their own Facebook site.

(c) 11th October – AGM and Autumn Dinner

Our guest of honour was Lord Blencathra, who as David Maclean MP served as a Home Office Minister and Opposition Chief Whip. He spoke very entertainingly and perceptively about modern politics in Britain and the challenge of the Scottish Referendum in 2014. The

dinner was also attended by our Patron, and by Malcolm Maclean, Younger of Duart and Morvern.

Communication

CMA E&W does not issue newsletters. Communication is via e-mail and through the CMA E&W pages on the Maclean website, which are regularly updated. An RSS Feed has recently been installed, to alert subscribers to changes to our webpage. We also have a Facebook group.

Nicolas and Nigel travel widely, so are sometimes able to connect with Macleans and septs in England & Wales and abroad.

Future events in 2014

(a) 7th February – Burns Supper

Patrick Watson will again address the haggis, and this year Bobby Stewart, until recently President of The Stewart Society, will propose the Toast to the Immortal Memory. Andrena Woodhams on the pipes, David Dunham on the Melodeon and James Arber on the guitar will provide the music. Our Patron and the Chief and Lady Maclean will be present.

(b) 13th/14th July – Visit to France

Some members of CMA E&W will join CMA France at Aubigny-sur-Nère for the Fêtes Franco-Écossaises and a visit to the former Jacobite Court in Saint-Germain-en-Laye, where Sir John Maclean of Duart, 20th Chief, lived for 10 years from 1692.

Nicolas Maclean of Pennycross, CMG President

30th December 2013

France

Introduction

We have had a very good year both in terms of our 'get togethers' in France and our networking with other Clansfolk and Clans in Europe (see Activities).

Membership

Table 1. Comparison of membership between years 2012 and 2013

Membership		
	2012	2013
Adults including 'children' over 18 yrs	43	46
Children under 18 years	14	9
TOTAL	57	55

The differences between the years can be explained as follows. Two adults (and their 2 children) have not renewed their subscription for several years, despite reminders and notifications of events so this year their names have been removed from the membership list.

In 2013, one new member was recruited and one 'lapsed' member rejoined.

Three 'children' under 18 became of age in 2013 so are now counted as adult members.

Only a few members live in or just outside Paris; others are scattered throughout France. We are of course the smallest CMA and shall probably always be so, unless CMA Sweden is founded.

CMA France On-Line

We are very grateful to Ian McLean (CMA, Scotland) who is kind enough to post updates on the CMA, France site as and when we inform him. The usefulness of the web is exemplified by the fact that we reach those otherwise unknown to us. For example, our announcement on-line about our upcoming St. Andrew's Soirée resulted in an enquiry from Germany from Ken McLean, 13th Baron of Denboig who is coming to Paris with his wife for the dinner dance.

Activities

Scotland versus France Six Nations International Rugby Match March, 2013

This biennial visit to the Stade de France is now a permanent fixture in our calendar. Although Scotland lost 16-23, a good time was had by all.

Dinner Dance in Paris

The evening before the match we held a dinner dance jointly with Clan Mackenzie on board a boat moored on the Seine beneath the Eiffel Tower. Macleans came from near and far including Robin and Fiona of Ardgour.

Bastille Day

On July 14th Alan and Elizabeth held a soirée at their house in Brittany to celebrate the Fête Nationale. The well known singer Michel McLean from Quebec and his partner Anna provided the musical entertainment which was enjoyed by some 40 people including several Macleans from France who find it difficult to get to events in Paris. Among the latter was a Maclain, descended from a soldier in the French service, who made the largest donation from CMA, France for the gates appeal at Duart Castle.

Networking in Europe

In June, I went to Belgium to meet Tom Hye, the President of Clan Hay in Belgium. During a very pleasant lunch, a firm friendship was established which is being developed in several ways. First, six members of Clan Hay from Belgium and France are coming to our St. Andrew's soirée. Second, we shall be marching alongside members of Clan Hay and Clan Mackenzie of France at the Franco-Ecossaises Annual Fête in Aubigny-sur-Nère, City of the Stuarts, Berry France in July, 2014.

Annual Dinner Dance, CMA Scotland, November 9th 2013

CMA, France was well represented at this gathering in Glasgow. Eight members formed a 'French' table and my wife Elizabeth and I were honoured to be seated on the top table. It was wonderful to see The Chief receive mementos of The International Gathering, 2012. Allan of Dochgarroch presented him with a beautifully bound copy of all the signatures of the clansfolk who visited the Castle and two huge boards of commemorative photos.

St. Andrew's Soirée, Paris, 30th November 2013

Our final activity of the year will be our upcoming dinner dance to celebrate St. Andrew's Day. We shall be joined by Macleans from Germany and members of Clan Mackenzie, France, Clan Hay, Belgium and representatives of several other Clans. We are very proud of the fact that CMA, France now boasts three pipers who will entertain us. Last year we presented one of them, Clemence, with the new book *Pipe Music of the Clan Maclean*.

Morocco

During my business trips to Tangiers and Casablanca, I have been finding out more about the life of Kaid Maclean through my meetings with Dr. Terence MacCarthy. He probably knows more about the Kaid than anyone else alive today. He took me on a visit to the Tangier American Legation Museum where I was able to read various papers and reports of the Kaid.

Dr. MacCarthy also gave me the opportunity to purchase one of the Kaid's framed bookplates which was previously owned by his grandparents who knew the Kaid. I have since donated this to the Mull Museum, via the Clan Maclean Heritage Trust. He has also just lent me a very precious and exciting photograph of the Kaid shaking the hand of the Kaiser. Given its age, it is rather faded, so I am having it digitally enhanced.

The Great Tapestry of Scotland

Earlier this month, my wife and I had the enormous pleasure of visiting Cockenzie House in East Lothian to view The Great Tapestry of Scotland which was exhibited initially in the Scottish Parliament in September.

Over 1000 stitchers, including three Macleans, contributed to this incredible piece of art which consists of 160 panels, measuring 143 metres long and tells the story of Scotland's 420 million year history. In the panel entitled 'Scottish Comedy' the names of Una McLean and Lex McLean are recorded and in panels 'Parliament of the Ancestors - Parliament for the Future', the names of Sorley MacLean and Sean Connery are recorded.

A permanent home has yet to be found for the Tapestry.

The Scottish Diaspora Tapestry, which is being stitched by communities around the world in celebration of Scottish heritage and culture, is nearing completion and it is hoped it will be unveiled at *The Homecoming 2014*.

Conclusion

CMA, France will continue to maintain contact with other Clan Maclean Associations throughout the world and to develop further contacts with other Clans in Europe.

Acknowledgement

We wish to thank Nigel Alington, President CMIA, who works tirelessly not only for CMIA but also for many other aspects of Clan business. His knowledge on Clan matters is remarkable and he is a truly valuable asset.

We send our best wishes to all Clan Maclean Associations for the year ahead.

Alan McLean President

19 November, 2013

Clan Gillean USA

Clan Gillean USA is the principal branch representing Clan Maclean in the United States. Our territory covers 44 of the 50 states.

Current Membership: Regular – 144 Life – 182 Honourary – 2 Total Membership: 328*

*(Note: these numbers do not reflect members with invalid regular mail or E-mail addresses or those members whose annual dues are more than one year in delinquency.)

Current Officers:	President – The Revd Fr Patrick Maclean Vice President – Dr Leslie McLean Secretary – Nancy Hendreschke Treasurer – Connie McLean Sutton Past President – Robert "Bob" McLean
Directors:	Charles Daniel McLane James C. McLane III Revd Colleen McLain Dr Ephraim McLean Gregory MacLean

In 2013 we represented the Clan at 32 games/gatherings/festivals in 15 states. Our state conveners have gained well-deserved reputations in the Scottish-American community for their tent displays and detailed knowledge of the Clan's history. Their hard work has been acknowledged by games committees, and in the past couple of years we have won Best Clan Tent awards at the principal Scottish events, including the Grandfather Mountain Highland Games (the premier US gathering), Stone Mountain Highland Games, and the Loch Norman Highland Games at Rural Hill. Of particular interest at several of the games in the Southeast is the extensive Scottish/Norse edged weapons display owned by Florida Convener Robert Forsman, which always draws a crowd.

We publish a quarterly newsletter, "The Pipings" which is available to all members either through print media or online.

In September we held our AGM at the Ligonier Highland Games in Pennsylvania where the Chief was the Honoured Guest. About 40 members huddled into a 10 x 20 tent to avoid heavy rain and due to darkness the meeting was conducted with flashlights and cellphone camera lights! Representatives from the California and Pacific Northwest branches were also in attendance. That evening we attended a formal Gala in nearby Somerset.

The day after the Games we visited the Flight 93 Memorial in Shanksville, Pennsylvania, dedicated to those whose lives were lost on the flight on 9/11. We held a brief service at the Memorial plaza where a wreath was laid by the Chief and Past President Bob McLean (now VP of CMIA).

The highlight of the September events was the dedication of the storyboard at the remains of Fort Dewart in Central City, Pennsylvania. The fort was built by Sir Allan Maclean of Duart, 22nd Chief, in 1758, during the French and Indian War. Sir Allan was a Captain in the Montgomery (77th) Highlanders. The site is located near the top of Allegheny Mountain and was an earthwork redoubt whose walls are still visible. The property is privately owned by the Folmont Property Owners Association and will be preserved from development and encroachment. The storyboard was financed by Clan Gillean USA and Clan Maclean Heritage Trust, which was represented by the Chief and Ian MacLean of Nova Scotia. Ian and the Chief also dedicated a bronze plaque from Clan MacLean Heritage Trust.

The Revd Fr Patrick Maclean President

California, USA

Prepared by Mark Myers, President California Branch, Clan Maclean Nov 14, 2013

General Statistics -

- Membership count sits at 100+ Membership audit is underway.
 New members for the past year + 3
 - Renewals + 2 (These were at a games for expired memberships)
- The Association is currently solvent with +\$3K in the bank

Association Activities – 2012/2013

Games Attendance – The association was present with table and tent at the following games in California:

- Sonora, Modesto, Ardenwood, Bakersfield, Woodland, Costa Mesa, San Diego, Pleasanton, Dixon, Seaside and Reno Nevada (we were the honored clan)
- Games/celebrations missed Fresno, Monterey, Queen Mary, Santa Cruz
 We plan to attend these games in the next year
- In my capacity of President I attended all the games except Modesto and Seaside to meet as many existing members as possible and recruit non-member Maclean's into the association.

Newsletter – Creation and dispatch of the newsletter was renewed in the Fall of 2012 and we have successfully created and sent now a full years (4) of newsletters to the membership. Feedback on the newsletters has been very positive from the membership. Fall 2013 Newsletter attached.

Association AGM – Held during Highland games in Pleasanton over Labour day weekend (Sept 1st, 2nd)

- Elections completed for the 2013-2014 board
 - President Mark Myers
 - Vice President North Jeff Maclean
 - Vice President South Rod Mclean
 - Treasurer Andrew Maclean
 - Secretary Teresa Zieminski-Myers
 - Director Sandra Maclean
 - Director Roberta Hogan/Mclean
 - Director David Lasher
 - Director Craig Maclean

Association Charter –

- The charter language for the association has been reviewed and modified to reflect the changes in relationship between the Clan Maclean International Org and the California Association.
 - Also reviewed and modified is the generational requirement 3 years of traceable lineage has been increased to 5 years of traceable lineage for membership to association.

EMedia – California Association set up a Facebook site. This is a private site administered by David Lasher. Link - <u>https://www.facebook.com/groups/clanmacleancalifornia/</u>

Currently we have 12 members on the site and will add all the membership with their approval.

Activities Summary:

The association was largely focused this year on attending the Scottish Games and Gatherings and resurrecting the Association infrastructure. With the newsletter being sent out quarterly and a strong games attendance we are moving our focus to increasing membership and adding other Clan supported ideas. Growth is the plan for 2013-2014.

2013-2014 Association Activities (Planned)

- Attend full list of California Scottish Games and festivals
- Attend the PBFSCO Burns supper in January hold open a table for Maclean attendees.
- Hold a wine tasting event in Napa with Craig Maclean Spring/summer activity.
- Revamp the Association website.
- Introduce a new (new design) line of shirts (Polo and T shirts) for the membership to purchase.

Recognized challenges:

- The Associations main challenge as I see it is to provide a recognizable value proposition for return on investment when joining the Association. Typically we get no farther than a tshirt as this is an easy limited engagement with no other required responsibilities and at \$20 gets them out of long term commitments. We are looking at providing a more tangible and materially rewarding return when prospective members commit to join.
- One idea we are pursuing
 - Free Association T-Shirt when you sign up for a membership.
- Beyond this we are looking at a sign up packet. Includes -
 - T-shirt
 - Bumper sticker
 - K-chain or some other knick knack with Maclean logo on it plus an updated intro to the Clan literature packet.

Longer Term Goals -

- Hosting the Chief to the 2015 San Francisco Caledonian Club Games over Labour day weekend in September.
 - I have reached out to the organization committee and they would be delighted to have the Chief be present and it sounds like (needs clarification) he would be the Honored Chief for the Games.
 - More to follow on this.

Pacific North-West, USA

Organization

President Jim McClean-elected 7/2013 thru 7/2014 Vice Pres, Member Secretary, Recording Secretary, Treasurer and 5 board members were also elected.

Regional territory

PNW Assoc. covers Oregon, Washington, Idaho, western Montana, British Columbia and Alberta, Canada. We also have members in 12 other states.

Membership

Currently 205 paid and life members.

Activities in 2013

Washington Tea, Oregon Tea, twelve Highland games and festivals and a summer-end clan picnic.

Communications

Nnewsletter four times a year either by E-mailed or postal to members. One time Newsletter and applications sent to sign ups from the games. E-mail blasts for special Scottish events in our various areas.

Other

Pres. Jim had the opportunity to attend the California Assoc. games in Woodland, Pleasanton and Ventura.

Atlantic Canada

Clan Maclean Atlantic Canada (CMAC) was founded in 1979. George V. MacLean is the current President. The board consists of fourteen executive and ancillary positions with one position currently vacant. CMAC has 128 paid members and 14 complimentary memberships. The majority of members come from Canada's four Atlantic Provinces but, in total, we enjoy members from nine of Canada's ten provinces and from three U.S. states.

In 2013 we were present at five regional Highland Games and festivals as well taking part in a dedication and unveiling of a plaque and storyboard for well-known local politician and war hero, the late Honorable J. Angus MacLean of Prince Edward Island. The Clan Maclean Heritage Trust was a partner with CMAC and the MacLean family for this event. We were also in attendance at the Fort Ligonier tour, the Ligonier Highland Games and the Fort Dewart dedication, all of which were held in south-central Pennsylvania.

Our newsletter, the Banner, is published four times a year and is the main communication vehicle with our members.

Respectfully submitted, George MacLean, President CMAC

New South Wales, Australia

- Clan Maclean in NSW Australia originally began to consider a Clan formation in 1980 however it was Beth O'Brian who officially established the New South Wales Branch in 1985 when Beth herself was elected as the founding President and her Husband Les was the Secretary. The subsequent Presidents are as follows:-
 - Beth O'Brian
 Betty McLean
 Colin McLean Sproule
 1985 1989 (4 Years)
 1989 1992 (3 Years)
 1992 2004 (12 Years)
 - Leslie McLean
 2004 2013 (9 Years)
- 2. **Membership** has climbed gradually over the years since inauguration and although the membership numbers fluctuated for many years the numbers increased & peaked at 240 individual and family members in 2010 when Sir Lachlan visited New South Wales. The numbers have remained steady since 2010 and are currently holding at 240 individual and family memberships in 2013.
- 3. Communication is generally due to the quarterly newsletter that is now produced in full colour & emailed to many of our members by our newsletter editor Norma McLean. Our group also have quarterly meetings and we try to get-together at the various gatherings during the year. Many of our members are now using the email system to communicate and wherever possible we are encouraging our members to use the electronic systems that are now in place to keep in touch.
- 4. **Regular Activities** include visiting the various gatherings that can be up to eight (8) per annum although we tend to select the gatherings that are more likely to result in signing up new members. We also support some like associations such as Scottish House and the Scottish Australian Heritage Council and where possible we attend each others functions that are organised to celebrate various Scottish History times of note.
- 5. Recent Highlights include four (4) new life memberships that have been recognised for their contributions to Clan Maclean in NSW Australia and they are Norma & Ian McLean from Bowral and Dianna and Les McLean from Illawong. Following the 2012 Gathering on Mull and at the conclusion of the activities our sponsor Northern Highland Travel arranged a coach tour for over 40 people for a tour of Scotland that left Mull to the Orkney's and then the Orkney's to Edinburgh and Glasgow.
- 6. **Future Plans** include the standing down of Les McLean as President at the AGM in August 2013 however Les will remain on the committee and continue to assist with the 2013 Annual General Meeting of the Clan Maclean International Association. The continuing relationship with our Travel Agent Sponsor "Northern Highland Travel" has opened the door for our Clan Members to select a tour and travel as a group and this has the rewarding result of travelling and getting to know some Clan Members that otherwise may never have met. We are financially sound and therefore we are in a great position to continue to prosper into the future.
- 7. The Future of Scottish Clans:- Scottish House Australia is an established "Not for Profit Association" based in New South Wales with a member base that covers the entire Nation of Australia. The member base includes at least 150 different Scottish Clans who are represented in Australia including Clan Maclean. Les McLean (current President of Clan Maclean in NSW Australia) was also elected as President of Scottish House from 2011 12 & 2012 2013 and the following observations and trends within Australia may be of interest to the Worldwide Maclean Organisations.

Most Scottish Clans in Australia are struggling to grow due to the loss of a service to provide "History and Heritage" information that is now very easy for potential members to obtain over the Internet that is particularly attractive to the younger and more experienced internet users.

As a result of this modern change to the services we once provided our members are reducing in numbers and as it is difficult to encourage younger people to become involved so the

member base is reducing and ageing. In contrast to this negative position there has been a strong attendance at the various Gatherings that are held around Australia and we usually gain enough members from the Gatherings to offset the losses and retain the "Status Quo" but not growth. Attending the Gatherings is very important for all the Clans however they are costly to attend due to the travel distance and the necessity for overnight accommodation.

The most important aspect of the changes that we are facing as a result of the "lack of growth" is the effect that it has on the reduced number of members that volunteer to assist on our committees.

It is obvious the size of the committees are gradually reducing and eventually the numbers of members who attend the General and/or Committee meetings will reduce to two or three people and eventually the Clan will close down. It has been my experience and observation over the past forty (40) years of being involved with various committees that when the numbers of committee volunteers reduce down to two or three they quite often are falsely labelled as dictators and that is the beginning of the end.

Scottish House Australia unfortunately found themselves in this position in 2010 and the main points to address were as follows:-

- The Bank Balance was almost zero.
- The two or three people trying to hold it together were labelled and criticised as the cause of the problem.
- The previous standard activities were diminishing because of the lack of funds.
- The association was unable to pay for the basic needs to continue trading and the future looked bleak.

This situation was and still is being experienced by many other Clan associations within Australia.

Is there a solution?

A possible solution may be found by adopting a standard "Constitution" that may eliminate the detrimental effect caused by the lack of professional guidance. The Office of Fair Trading in Australia have developed a standard constitution that is called "The Model Rules" and although the document has about twenty pages there is a section that refers to "Meeting Procedures" that have been proven to minimise internal friction when the following points are applied to any association.

Summarised constitutional points that are relevant to the control of meetings.

- 1. Association decisions can only be passed by a majority vote by the financial members at a "General Meeting" providing there is a quorum present.
- The President has no single authority at a General or Committee meeting to make decisions other than to correctly chair the meeting in accordance with the constitutional rules.
- 3. Members of the committee at a "Committee Meeting" do not have the authority to make decisions that are not approved by the "General Meeting" as they only have the authority to exercise and act upon decisions that were previously approved at a General Meeting of the association.
- 4. When a subject is debated, moved & seconded and approved by a majority at a legitimate General Meeting of the association then that decision will remain valid and for a minimum of three (3) months and may not be challenged by any member or members of the association during the validity period unless every member who attended the original meeting when the decision was passed agree to a review of the original decision.

The main objective of the meeting procedures are as follows:-

• Every member who attends a general meeting of the association should have a vote and therefore the members are responsible for the outcome of a decision and not the President or any other single person. This is a very important rule that eliminates the possibility of any person being falsely labelled as a dictator and it also gives the members a feeling of belonging and a contributor to the success of the association. The committee are only

authorised to carry out expenditure and other activities that have been approved by the members by majority at a General Meeting.

There have been several examples where a Clan Group have been suffering from a gradual reduction in membership and possible closure and have recovered from the situation by discussing the issues with the members and encouraging the members to contribute by becoming involved in the decision making process and this has resulted in a feeling of belonging and great satisfaction of the combined achievements.

Summary:-

It is obvious that there are many reasons why the Worldwide Clan movements are experiencing some reduction in membership and the reasons for the reductions may vary from Country to Country or from different areas within a Country. The observations and success that I have expressed in this report has reversed a possible demise of a Clan and returned that association to a healthy financial position within a short period of time.

There must be other Clans around the world who are finding that the interest in the Clan movement is diminishing and maybe for several different reasons and although we have some proven success due to our "Changes to Committee Procedure" I would be interested to hear from our worldwide members pertaining to any other issues that are contributing to this interesting and important subject.

Prepared by Leslie Hylton McLean - President of Clan Maclean in NSW - Australia

14th July 2013

CMA in Australia

Report to Clan McLean International Association 2013 Annual General Meeting. Prepared By Stuart McLean – President of Clan McLean Association in Australia.

November 2013

I can report a very successful year for this association. It is the 30th Anniversary year since the beginning of Clan McLean Association in Australia.

This was celebrated by holding our 2013 Annual General Meeting at Halls Gap in Victoria where the very first meeting was held. We were fortunate to have with us 6 of the Clan who were there at that first meeting. They were invited to cut the Anniversary Cake whilst the piper who played at the first meeting was present to play some excellent bagpipe music for all that attended (40 plus), together with some excellent highland dancing.

General Statistics –

Membership	-	192 Life Members
Australia		42 triannial members
Wide		6 new life members

Changes to our Council -

We have elected 2 new council members

Judith Mudaliar	-	Tasmania
Andrew Paton	-	Victoria
President	-	Stuart McLean (continuing)
Snr Vice President	-	Murray McLean
Junior Vice President	-	lan McLean
Secretary	-	Kiran Mudaliar (continuing)
Treasurer	-	Ken McLean (continuing)
Welfare Officer	-	Gordon McLean (continuing)
5 existing council mem	oers will	also continue
Long serving council m	ember J	ean Paton has not renominated – her service was
recognized at the AGM	-	

Communication -

This is through comprehensive newsletters, the Highlander booklet, and our website and Face book page.

Our Welfare Officer also makes regular contact with Clan members who may need some support in various ways.

We have expanded our regional representative members. Our regular attendance at Highland Gatherings and functions also provides important exposure for the Clan and some excellent interaction, promotion and learning's.

Regular Events Include -

- Highland Gatherings, Games and Festivals.
- Chief's Banquet Held in Adelaide in 2013
- Other social occasions of Scottish interest

We have purchased a new mini-marquee and chairs etc. to utilize at various events which usually go over more than one day.

Recent Highlights –

- 30th Anniversary Celebrations at Halls Gap Victoria
- Young Achiever Award
 - Corie Jaye Reeves for high academic achievement and musical interests (Cello). He is also a life member.

Future Activities -

- Chiefs banquet dinner to be held in Melbourne in 2014
- A.G.M. to be held in Charlton Northern Victoria 2014
- Re-wording our incorporation requirements due to governmental direction.
- Continue our presence at gatherings, festivals etc.
- Investigate an improved new member's package.
- Possibility of other activities e.g. Golf Days etc.

Finally –

- We are in a very sound position financially due to long term savings.
- Our council is very upbeat and enthusiastic.

I am looking forward to another great year with our clansfolk.

Stuart McLean President.

Western Australia

Introduction

We reflect on a quieter year of activity after the memorable highlights of 2012 focussed on the Centennary Gathering.

Membership

Our level of financial members remains fairly stable at 76.

	lembership cs to November, 2013)	
	Ordinary Members	63
_ife	Life Members	2
Ass	Associate Members	6
١ff	Affiliate Members	
nr	Junior Members (under 18 yrs)	4
lon	Honorary	1
	Non-financial	
TOTAL		76

Our website

We are proud of our website which was developed last year and has been kept up-to-date. Our Secretary, Kaye MacLean, is the webmaster and ensures the news and information is kept up to date and interesting for the benefit of our members and in the hope that this will be a primary source of new member enquires.

We invite CMIA members to view the website at: www.clanmacleanwa.asn.au

Activities

We followed our usual calendar of events with the following highlights:

• Clan Breakfast

In March, 2013 we held our informal breakfast on the banks of the swan River with beautiful views to the city of Perth. This function is our traditional welcome back to members after the festive and holiday season.

• Combined Clans Picnic

In May we joined kindred clans and Scottish organisations in hosting a picnic in King's Park. This is widely advertised and is a forum aimed at attracting new members to our Clans as well as enjoying fellowship between Clans. There is always entertainment provided and this year the highlight was a performance by the WA Police Pipe Band.

• Kirkin' o' the Tartan

In June we again combined with kindred Clans and Societies for this annual event. We formed up in our groups behind our banners and were led by City of Cockburn Pipe Band over about 500 metres to the Kirk. A lovely service was conducted by the Scottish Uniting Church Minister, Rev Frances Hadfield, followed by a meal together and Scottish entertainment.

• Annual Clan Luncheon

Our annual luncheon was held in September in the Rockingham Naval Club for the first time. This proved to be an ideal venue for our numbers and was recommended by our member Stephen Maclean, who is an ex navy person and club member. The luncheon was organised by Stephen's wife Jo and his sisters Adele, Vivien and Sharon which was much appreciated.

Entertainment included Perth Highland Pipe Band and Westcoast Highland Dancers. CMA WA's honorary piper Malcolm MacLean is also Pipe Major of the pipe band. We toasted our Chief and addressed the haggis and generally had a lovely day out celebrating our heritage.

• Armadale Highland Gathering

This was held in November and the Clan manned a tent at this major gathering of the Clans in WA. A feature of the Gathering this year was a challenge from Perth, Ontario, Canada for the biggest number of kilted runners in a 5km race. In the inaugural race, Perth, Western Australia managed to field 178 competitors.

• Annual General Meeting

Our AGM and Christmas gathering is to be held on 1 December, 2013, at the home of our Treasurer, Lyn Brodribb. Members bring a shared lunch and afternoon tea.

I am hopeful that the election of office bearers will see some generational changes and will be encouraging that as part of our vision for the future.

Conclusion

We thank President Nigel for his work for CMIA and others who have helped throughout the year.

We also convey best wishes to all Clan Maclean Associations for the year ahead.

Peter Maclean President

18 November, 2013

New Zealand

I am pleased to give the following report from CMANZ.

At the moment we have 130 members of whom 98 are subscribers. The rest are their family members. We have 2 life members.

In the past year we attended three Highland Games with our tent which had a new and much more successful lay-out. At two of the Games we held our Tartan in the Park competition for both adults and children. We would still like to see more entrants, but the standard of entry continues to improve.

Functions have not been so successful. We did not hold an annual dinner nor a picnic this past year because of lack of interest. We put that down to the distance people had to travel so instead we arranged a ceilidh in central Auckland. Although we had a reasonable turn-out, it was made up of our own committee and their families rather than the general membership. Some attendance was noted at the Kirkin' o' the Tartan in Waipu.. There is not enthusiasm for organising any event in the coming year and I fear for the future of the Association.

Our editor has been inundated with work commitments this past year so the number of newsletters has been reduced although they continue to be of the same high standard. We now have a Facebook page which we hope will attract plenty of viewers.

At the AGM in 2014 both Katrine and I will be standing down from the executive. I will be 80 and we believe it is time for younger and fitter members to take over.

Ian McLean

MacleanNet

The MacleanNet offering to its members has been in a state of flux and change for the last two years following the imploding of the lists as a result of one members (in the US) seeking to dominate the lists and to turn them into his own rant space. A great many members became deeply offended and the use of the list died almost completely.

This catastrophic decline coincided with the strengthening of the presence of Facebook and other social media sites together with the growth of spam in the email systems. Although the MacleanNet lists remained almost totally free of spam due to their closed nature and the strength of our filter systems, there has been a worldwide move away from email as the communication channel of choice and towards social media as the preferred alternative. As a result, MacleanNet has replicated the lists on Facebook where we have a growing presence.

The Facebook groups are:

All – 254 members Gen – 115 His – 57 Fun – 36 Gae – 21 Sto – 26

In reality, it is unlikely that there are more than 300 distinct members registered. The groups are all 'closed' and so can only be contributed to by approved members and our webmaster, Ian McLean of Lancs, remains our primary filter to ensure that the correct membership criteria are met.

The email lists remain open and are still hosted by Bob Forsman in Georgia at no cost to MacleanNet, however, with the sole exception of a brief exchange in December this year there has been no activity for about 15 months.

The membership continues to grow, all coming from the www.maclean.org website which remains the premier website for Macleans around the world and is still the first place anyone Googling Clan Maclean comes across.

The website is maintained by Ian McLean of Lancashire, UK while Alasdair White remains the legally responsible person and so all content has to be approved by him. The easy working relationship between Ian and Alasdair ensures that no glitches have occurred over the last two to four years. For reasons of security and control, the hosting of the website was transferred to the current provider in 2011 and the service has been exceptional – however, during the 2012 Gathering, the site suffered a hacking attack and the service provider upgraded the security and service standards. The cost of hosting is met by Alasdair White as a gesture towards the clan.

The analytics show that the website is also pushing a great many contacts to the individual terrestrial associations with the application form for the CMA in Scotland being the biggest single download item for the last two years.

The updating of the content on the website is a slow but ongoing activity but it relies almost entirely on just two or three people all of whom have full time day jobs. More input would be appreciated.

MacleanNet has never been structured in the same way as the terrestrial associations and does not hold formal meetings but all members are in a position to provide feedback, offer suggestions as to direction and operation and to take control (to moderate) any of the lists or groups. All members provide such assistance when requested but are happy to leave the running of MacleanNet to Alasdair White and Ian Mclean. There are no short or long term plans to alter this method of working.

Alasdair White President, MacleanNet

Report from Ian MacLean on the new BattleAxe magazine

Magazine Committee Ian MacLean Nova Scotia, (chair), Allan Maclean of Dochgarroch, Scotland, Alan Maclean, France, Marcus MacLean, current co-editor, Rewa Feenaghty, Australia, Nigel Alington CMIA, - with Donald MacLean, current co-editor, Helen Blackburn, Scotland and Charlie Whisky MacLean, Scotland, as "observers/contributors"

The committee agreed there were a number of key issues/topics that must be addressed:

Costs of production and distribution, finances including revenue and the handling of monies, and organization i.e. editorial and operational functions.

To address these topics 3 subcommittees were formed

Revenue Committee: Marcus (Chair), Alan France, Donald

Costs of Production and Distribution: Nigel (Chair), Rewa, Ian

Editorial Board: Ian (Chair), Allan Dochgarroch, Marcus, Charlie Whisky.

Report- Revenue Sub-committee Report

Revenue for the proposed Battleaxe magazine is required to cover the printing of an estimated 2000 copies, and to pay for the initial distribution to all the participating CMAs for onward distribution.

The prime source of revenue must be from advertisers and sponsors, but we think an optional levy on all CMA members via their local CMA would guarantee the magazine in case the prime sources are insufficient in any year.

The potential advertisers and sponsors can be classed into three categories:

1. Scotland Suppliers

These would be (a) firms from which Scottish/Clan items could be bought by Macleans worldwide at any time and (b) shops, hotels etc that would mainly do business during international gatherings or for clans folk visiting Mull.

2. Worldwide suppliers

Local CMAs need to be identify firms which have something to offer to clans folk, e.g. Maclean Magazine Canada, McLean Bros for smoked salmon, Maclean whisky (in Spain!), the Maclean wine producer (USA) etc.

Northern Travel (NSW in Australia), who brought the NSW group to the 2012 Gathering have already indicated that they wish to advertise with us. (½ or full page?) They hope to advertise travel services to any Macleans visiting Australia.

There must be many other businesses, which local CMAs can identify, as these magazines will be 'coffee table' issues, which will be seen and have value for many years.

3. Supporters

These will be companies or indeed individuals in business who would just have their 'business card' on a dedicated page in the Magazine. Charge £50 or £100 (as a corporate expense?)

For categories 2 and 3 we would need to rely on the CMAs to identify and approach the companies. A standard letter to potential firms/companies would be drafted for use by the Associations.

Local CMA levy

To guarantee the magazine, we suggest that all participating CMAs underwrite some of the costs. (Perhaps £1 or equivalent per member). Local CMAs would decide whether to raise this levy directly on their members or to pay it from its own funds.

This would only be payable if the main advertising revenue was insufficient to pay for the printing and initial distribution to CMAs, but might be used for local distribution.

Advertising rates

Advertising rates will have to be set. We know what is achievable by our experience with the Scotland and Souvenir magazines.

Rates for the 2010 Scotland magazine were:

1/4 page - £100

1/2 page - £200 (one discounted to £150)

Full page - £300 to £350

Duart Castle did pay for 1/2 page, but no charge was made for the shop.

Total income for 5 1/2 pages of adverts - £1950

The souvenir magazine rates were higher, but we doubt that they could be maintained on an annual basis. We suggest a modest increase on the rates above, and an increase to 7 pages of advertising, which should not be overwhelming in a 36 page (including covers) magazine. We believe that this magazine can be produced at no cost to participating CMAs if this policy is implemented.

Production/Distribution Sub-committee Report

The committee consulted with Marcus and the editor of the Souvenir magazine(s) and agreed that we need to have quotes on pricing for both production and distribution. We agreed to request quotes for 2100 copies with two different paper "weights". We also used the same specifications for each of these quote requests.

We also asked for quotes on two distribution methods:

Alternative A - Single magazines to be sent to individual recipients, with the numbers of individual recipients in each country specified based on current membership, and alternative B - distribution in bulk, with a specified number of copies being sent to a single recipient in each of 11 destinations:

We have currently requested quotes as follows: Nigel's include the firm that has printed the Clan Maclean Magazine in the past. Rewa, is seeking quotes from South-East Asia, and Australia/New Zealand, and Ian from both the USA and Canada If any of you have specific printers you feel we should ask for quotes, please let us know and we can forward to you the exact specifications that we have/are sending out.

Editorial Board Sub-committee Report

The Editorial Board should be the "operating" board, and have general oversight over the content, production, revenue and distribution, of the magazine. It must have at least two members from Scotland, 1 to represent North America, 1 from Australia/New Zealand, and 1 from England/France. CMIA would be responsible for appointing the non- Scottish Board members. Terms will be for three years, and individuals may be reappointed.

The Board will have the responsibility to find and supervise individuals who will be responsible for obtaining necessary revenues, and arranging for the production and distribution of the magazine. Scotland will be responsible for receiving funds and paying for expenses.

This Board should instruct the Editors as to general type of content, and be responsible for the final product.

Summary

We have asked CMA Scotland to be the financial "host" and to be responsible for the receiving and payments necessary. We are at the point where comments from CMIA members are welcome, although as you can see we are awaiting results from our request for quotes.

Respectfully submitted

lan MacLean Nova Scotia